

**Suzy Tigwell
Leadership Support Summary**

		<u>Service</u>		
2015/16 Actual		2016/17 Original Budget	2017/18 Original Budget	Original to Original Variance
£		£	£	£
12,000	Folkestone Airshow	12,000	12,000	0
23,759	Civic Ceremonials	15,130	15,190	60
18,546	Emergency Planning	23,950	20,600	-3,350
54,306	Service Total	51,080	47,790	-3,290

		<u>Administration</u>		
2015/16 Actual		2016/17 Original Budget	2017/18 Original Budget	Original to Original Variance
£		£	£	£
194,157	Corporate Centre	163,690	163,960	270
176,233	Corporate Director - Resources	143,920	140,420	-3,500
118,856	Corporate Director - Organisational Change	123,340	131,580	8,240
130,011	Corporate Director-Operations	94,450	99,250	4,800
247,908	Leadership and PA Support	235,260	240,170	4,910
867,165	Administration Total	760,660	775,380	14,720

**Suzy Tigwell
Leadership Support Detail**

		<u>Service</u>		
EE23	Folkestone Airshow			
12,000	1 Supplies & Services	12,000	12,000	0
12,000	Net Expenditure	12,000	12,000	0
FE20	Civic Ceremonials			
9,169	1 Employees	5,000	5,000	0
5,278	2 Transport-Related Expenditure	3,270	3,310	40
9,313	3 Supplies & Services	6,860	6,880	20
23,759	Net Expenditure	15,130	15,190	60
FH25	Emergency Planning			
18,546	1 Supplies & Services	23,950	20,600	-3,350
18,546	Net Expenditure	23,950	20,600	-3,350

Administration

2015/16 Actual £		2016/17 Original Budget £	2017/18 Original Budget £	Variances £
	GB00 Corporate Centre			
184,182	1 Employees	156,900	158,930	2,030
938	2 Transport-Related Expenditure	1,010	1,010	0
7,686	3 Supplies & Services	4,570	2,790	-1,780
1,350	4 Third Party Payments	1,210	1,230	20
<u>194,157</u>	Net Expenditure	<u>163,690</u>	<u>163,960</u>	<u>270</u>
	GL05 Corporate Director - Resources			
143,516	1 Employees	120,450	116,910	-3,540
1,126	2 Transport-Related Expenditure	350	350	0
30,241	3 Supplies & Services	21,910	21,930	20
1,350	4 Third Party Payments	1,210	1,230	20
<u>176,233</u>	Net Expenditure	<u>143,920</u>	<u>140,420</u>	<u>-3,500</u>
	GM00 Corporate Director - Organisational Change			
64,411	1 Employees	120,030	128,220	8,190
1	2 Premises-Related Expenditure	0	0	0
193	3 Transport-Related Expenditure	200	200	0
52,901	4 Supplies & Services	1,900	1,930	30
1,350	5 Third Party Payments	1,210	1,230	20
<u>118,856</u>	Net Expenditure	<u>123,340</u>	<u>131,580</u>	<u>8,240</u>
	GM01 Corporate Director-Operations			
140,998	1 Employees	124,590	128,070	3,480
587	2 Transport-Related Expenditure	550	550	0
5,459	3 Supplies & Services	2,100	2,130	30
1,350	4 Third Party Payments	1,210	2,500	1,290
<u>148,394</u>	Gross Expenditure	<u>128,450</u>	<u>133,250</u>	<u>4,800</u>
-18,383	5 Other Income	-34,000	-34,000	0
<u>130,011</u>	Net Expenditure	<u>94,450</u>	<u>99,250</u>	<u>4,800</u>
	GM38 Leadership and PA Support			
238,418	1 Employees	217,980	222,140	4,160
1,380	2 Transport-Related Expenditure	500	1,000	500
1,460	3 Supplies & Services	7,080	9,520	2,440
6,650	4 Third Party Payments	9,700	7,510	-2,190
<u>247,908</u>	Net Expenditure	<u>235,260</u>	<u>240,170</u>	<u>4,910</u>

**Mark Luetchford
Communications Summary**

		<u>Service</u>		
2015/16 Actual £		2016/17 Original Budget £	2017/18 Original Budget £	Original to Original Variance £
<u>0</u>	Service Total	<u>0</u>	<u>0</u>	<u>0</u>

		<u>Administration</u>		
2015/16 Actual £		2016/17 Original Budget £	2017/18 Original Budget £	Original to Original Variance £
39,488	Website Project	6,090	0	-6,090
339,298	Communications	250,100	237,390	-12,710
<u>378,786</u>	Administration Total	<u>256,190</u>	<u>237,390</u>	<u>-18,800</u>

**Mark Luetchford
Communications Detail
Administration**

2015/16 Actual £		2016/17 Original Budget £	2017/18 Original Budget £	Variances £
	GL35 Website Project			
147	1 Transport-Related Expenditure	0	0	0
<u>39,341</u>	2 Supplies & Services	<u>6,090</u>	<u>0</u>	<u>-6,090</u>
<u>39,488</u>	Net Expenditure	<u>6,090</u>	<u>0</u>	<u>-6,090</u>
	GM37 Communications			
282,948	1 Employees	203,730	208,460	4,730
736	2 Transport-Related Expenditure	200	250	50
41,934	3 Supplies & Services	46,600	31,660	-14,940
<u>20,010</u>	4 Third Party Payments	<u>6,060</u>	<u>7,510</u>	<u>1,450</u>
345,628	Gross Expenditure	<u>256,590</u>	<u>247,880</u>	<u>-8,710</u>
<u>-6,330</u>	5 Other Income	<u>-6,490</u>	<u>-10,490</u>	<u>-4,000</u>
<u>339,298</u>	Net Expenditure	<u>250,100</u>	<u>237,390</u>	<u>-12,710</u>

Key Variances from Original Budget 2016/17 to Original Budget 2017/18

3 Approved Budget Strategy Savings - Shepway Today	-6,400
3 Approved Budget Strategy Savings - Corporate Identity Expenses	-8,000
5 Approved Budget Strategy Savings - Corporate Communications Recharge	-4,000

Amandeep Khroud
Democratic Services and Law Summary

		<u>Service</u>		
2015/16 Actual		2016/17 Original Budget	2017/18 Original Budget	Original to Original Variance
£		£	£	£
936,673	Household Waste Collection	1,034,410	957,930	-76,480
-72,115	Recycling & Waste	-63,080	-84,560	-21,480
130	Environmental Enhancements	0	0	0
68,944	Hythe Swimming Pool	3,950	7,690	3,740
914,395	Cleansing	1,000,990	985,010	-15,980
-17,949	Street Naming & Numbering	-11,170	-14,000	-2,830
659,999	Leas Cliff Hall	680,800	693,100	12,300
361,646	Members Allowances & Expenses	383,550	383,100	-450
19,747	Democratic Representation-Misc Expenditure	23,220	20,270	-2,950
-101,125	Democratic Representation-Recharges	-116,840	-123,000	-6,160
111,789	Registration of Electors	84,160	84,360	200
147,921	Conducting Elections	5,250	5,250	0
-38,067	Individual Electoral Registration (IER)	-43,290	0	43,290
2,991,988	Service Total	2,981,950	2,915,150	-66,800

		<u>Administration</u>		
2015/16 Actual		2016/17 Original Budget	2017/18 Original Budget	Original to Original Variance
£		£	£	£
140,671	Client Side Unit	129,450	131,720	2,270
139,700	Procurement	116,460	126,970	10,510
2,654	Centralised Equipment	4,300	3,000	-1,300
2,521	Corporate Consumables - Floors 1 & 2	4,170	3,500	-670
378,635	Legal Services	392,200	367,200	-25,000
87,502	Head of Democratic Services and Law	79,090	89,150	10,060
112,601	Electoral Services	93,980	119,240	25,260
96,625	Committee Services	136,080	155,270	19,190
-30	ICT Contract	0	0	0
582,194	ICT Operations	591,260	617,370	26,110
175,388	Waste Contract Management	176,400	181,600	5,200
1,718,459	Administration Total	1,723,390	1,795,020	71,630

		<u>Holding</u>		
2015/16 Actual		2016/17 Original Budget	2017/18 Original Budget	Original to Original Variance
£		£	£	£
52,995	Civic Centre-Cleaning Contract	54,990	47,040	-7,950
3,561	Shorncliffe Road-Cleaning Contract	0	0	0
56,556	Holding Total	54,990	47,040	-7,950

Amandeep Khroud
Democratic Services & Law Detail

		<u>Service</u>		
2015/16 Actual £		2016/17 Original Budget £	2017/18 Original Budget £	Variances £
CE10 Household Waste Collection				
196,362	1 Premises-Related Expenditure	0	0	0
85,844	2 Supplies & Services	83,000	83,000	0
959,675	3 Third Party Payments	1,026,070	1,009,590	-16,480
<u>1,241,881</u>	Gross Expenditure	<u>1,109,070</u>	<u>1,092,590</u>	<u>-16,480</u>
-305,209	4 Other Income	-74,660	-134,660	-60,000
<u>936,673</u>	Net Expenditure	<u>1,034,410</u>	<u>957,930</u>	<u>-76,480</u>
Key Variances from Original Budget 2016/17 to Original Budget 2017/18				
	3 Change in outsourced contract recharges			-16,500
	4 Approved Budget Strategy Savings - increase in income for replacement bin sales and bulky waste collections			-57,000
CE11 Recycling & Waste				
11,169	1 Supplies & Services	23,830	23,120	-710
1,210,544	2 Third Party Payments	1,294,370	1,273,600	-20,770
1,221,714	Gross Expenditure	1,318,200	1,296,720	-21,480
-1,293,829	3 Other Income	-1,381,280	-1,381,280	0
<u>-72,115</u>	Net Expenditure	<u>-63,080</u>	<u>-84,560</u>	<u>-21,480</u>
Key Variances from Original Budget 2016/17 to Original Budget 2017/18				
	2 Reduction in outsourced contract recharges			-21,000
CE31 Hythe Swimming Pool				
229,249	1 Employees	202,390	207,040	4,650
36,352	2 Supplies & Services	44,370	43,440	-930
32,660	3 Third Party Payments	31,210	31,230	20
298,261	Gross Expenditure	277,970	281,710	3,740
-229,317	4 Other Income	-274,020	-274,020	0
<u>68,944</u>	Net Expenditure	<u>3,950</u>	<u>7,690</u>	<u>3,740</u>
CE60 Cleansing				
5,415	1 Supplies & Services	17,000	17,000	0
930,443	2 Third Party Payments	994,840	978,860	-15,980
935,858	Gross Expenditure	1,011,840	995,860	-15,980
-21,463	3 Other Income	-10,850	-10,850	0
<u>914,395</u>	Net Expenditure	<u>1,000,990</u>	<u>985,010</u>	<u>-15,980</u>
Key Variances from Original Budget 2016/17 to Original Budget 2017/18				
	2 Reduction in outsourced contract recharges			-16,000
DA12 Street Naming & Numbering				
-17,949	1 Other Income	-11,170	-14,000	-2,830
<u>-17,949</u>	Net Expenditure	<u>-11,170</u>	<u>-14,000</u>	<u>-2,830</u>

EA01 Leas Cliff Hall			
659,999	1 Third Party Payments	680,800	693,100
<u>659,999</u>	Net Expenditure	<u>680,800</u>	<u>693,100</u>
			<u>12,300</u>

Key Variances from Original Budget 2016/17 to Original Budget 2017/18

1 Contract Inflation

FE05 Members Allowances & Expenses			
13,342	1 Employees	17,000	17,000
0	2 Premises-Related Expenditure	930	980
10,091	3 Transport-Related Expenditure	8,000	8,000
<u>338,214</u>	4 Supplies & Services	<u>357,620</u>	<u>357,120</u>
<u>361,646</u>	Net Expenditure	<u>383,550</u>	<u>383,100</u>
			<u>-450</u>

FE15 Democratic Representation-Misc Expenditure			
19,747	1 Supplies & Services	23,220	20,270
<u>19,747</u>	Net Expenditure	<u>23,220</u>	<u>20,270</u>
			<u>-2,950</u>

FE70 Democratic Representation-Recharges			
-101,125	1 Other Income	-116,840	-123,000
<u>-101,125</u>	Net Expenditure	<u>-116,840</u>	<u>-123,000</u>
			<u>-6,160</u>

FH03 Registration of Electors			
82,030	1 Employees	55,750	55,750
46	2 Transport-Related Expenditure	150	150
<u>31,453</u>	3 Supplies & Services	<u>29,860</u>	<u>29,960</u>
113,529	Gross Expenditure	85,760	85,860
-1,740	4 Other Income	-1,600	-1,500
<u>111,789</u>	Net Expenditure	<u>84,160</u>	<u>84,360</u>
			<u>200</u>

FH04 Conducting Elections			
468	1 Transport-Related Expenditure	0	0
<u>147,453</u>	2 Supplies & Services	<u>5,250</u>	<u>5,250</u>
<u>147,921</u>	Net Expenditure	<u>5,250</u>	<u>5,250</u>
			<u>0</u>

FH05 Individual Electoral Registration (IER)			
4,339	1 Supplies & Services	0	0
<u>4,339</u>	Gross Expenditure	<u>0</u>	<u>0</u>
-42,406	2 Other Income	-43,290	0
<u>-38,067</u>	Net Expenditure	<u>-43,290</u>	<u>0</u>
			<u>43,290</u>

Key Variances from Original Budget 2016/17 to Original Budget 2017/18

2 Approved Budget Strategy Growth - IER grant no longer received

Administration

2015/16 Actual £		2016/17 Original Budget £	2017/18 Original Budget £	Variances £
	GA03 Client Side Unit			
135,166	1 Employees	122,390	125,160	2,770
382	2 Transport-Related Expenditure	10	10	0
2,524	3 Supplies & Services	4,700	4,120	-580
2,660	4 Third Party Payments	2,420	2,500	80
140,732	Gross Expenditure	129,520	131,790	2,270
-61	5 Other Income	-70	-70	0
140,671	Net Expenditure	129,450	131,720	2,270

	GA10 Procurement			
141,790	1 Employees	118,560	130,630	12,070
217	2 Transport-Related Expenditure	150	150	0
5,078	3 Supplies & Services	6,940	5,260	-1,680
6,650	4 Third Party Payments	4,850	4,970	120
153,735	Gross Expenditure	130,500	141,010	10,510
-14,036	5 Other Income	-14,040	-14,040	0
139,700	Net Expenditure	116,460	126,970	10,510

Key Variances from Original Budget 2016/17 to Original Budget 2017/18

1 Employee Costs including Increments and Pension

	GA11 Centralised Equipment			
2,654	1 Supplies & Services	4,300	3,000	-1,300
2,654	Net Expenditure	4,300	3,000	-1,300

	GA24 Corporate Consumables - Floors 1 & 2			
2,521	1 Supplies & Services	4,170	3,500	-670
2,521	Net Expenditure	4,170	3,500	-670

	GL00 Legal Services			
337,036	1 Employees	338,120	344,040	5,920
1,283	2 Transport-Related Expenditure	500	500	0
71,581	3 Supplies & Services	61,550	57,880	-3,670
9,360	4 Third Party Payments	10,910	9,980	-930
419,260	Gross Expenditure	411,080	412,400	1,320
-40,625	5 Other Income	-18,880	-45,200	-26,320
378,635	Net Expenditure	392,200	367,200	-25,000

Key Variances from Original Budget 2016/17 to Original Budget 2017/18

5 Approved Budget Strategy Savings - increase in Legal Services income

	GL41 Head of Democratic Services and Law			
83,973	1 Employees	76,500	86,510	10,010
0	2 Transport-Related Expenditure	500	500	0
2,179	3 Supplies & Services	880	910	30
1,350	4 Third Party Payments	1,210	1,230	20
87,502	Net Expenditure	79,090	89,150	10,060

Key Variances from Original Budget 2016/17 to Original Budget 2017/18

1 Employee Costs including Increments and Pension

GL51 Electoral Services				
102,354	1 Employees	87,200	116,800	29,600
1,643	2 Transport-Related Expenditure	240	440	200
4,603	3 Supplies & Services	4,120	3,360	-760
4,000	4 Third Party Payments	2,420	3,740	1,320
<u>112,601</u>	Gross Expenditure	<u>93,980</u>	<u>124,340</u>	<u>30,360</u>
0	5 Other Income	0	-5,100	-5,100
<u>112,601</u>	Net Expenditure	<u>93,980</u>	<u>119,240</u>	<u>25,260</u>

Key Variances from Original Budget 2016/17 to Original Budget 2017/18

1 Restructure of Committee Services and Electoral Services Team	27,600
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GL52 Committee Services				
88,444	1 Employees	127,150	144,110	16,960
204	2 Transport-Related Expenditure	150	150	0
3,976	3 Supplies & Services	3,930	4,770	840
4,000	4 Third Party Payments	4,850	6,240	1,390
<u>96,625</u>	Net Expenditure	<u>136,080</u>	<u>155,270</u>	<u>19,190</u>

Key Variances from Original Budget 2016/17 to Original Budget 2017/18

1 Increased hours (Trainee post)	15,000
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GM13 ICT Contract				
82,948	1 Premises-Related Expenditure	0	0	0
-30	2 Supplies & Services	0	0	0
<u>-82,948</u>	3 Third Party Payments	<u>0</u>	<u>0</u>	<u>0</u>
<u>-30</u>	Net Expenditure	<u>0</u>	<u>0</u>	<u>0</u>

GM19 ICT Operations				
626,274	1 Supplies & Services	637,140	661,450	24,310
<u>626,274</u>	Gross Expenditure	<u>637,140</u>	<u>661,450</u>	<u>24,310</u>
-44,081	2 Other Income	-45,880	-44,080	1,800
<u>582,194</u>	Net Expenditure	<u>591,260</u>	<u>617,370</u>	<u>26,110</u>

Key Variances from Original Budget 2016/17 to Original Budget 2017/18

1 Permanent Virement	10,000
1 Contract Inflation	12,000

GM34 Waste Contract Management				
107,369	1 Employees	110,280	116,210	5,930
8,716	2 Transport-Related Expenditure	8,750	8,350	-400
6,637	3 Supplies & Services	7,520	7,070	-450
52,665	4 Third Party Payments	49,850	49,970	120
<u>175,388</u>	Net Expenditure	<u>176,400</u>	<u>181,600</u>	<u>5,200</u>

Holding

2015/16 Actual £		2016/17 Original Budget £	2017/18 Original Budget £	Variances £
	GX02 Civic Centre-Cleaning Contract			
44,865	1 Employees	47,590	39,640	-7,950
8,130	2 Transport-Related Expenditure	7,400	7,400	0
<u>52,995</u>	Net Expenditure	<u>54,990</u>	<u>47,040</u>	<u>-7,950</u>
	GX03 Shorncliffe Road-Cleaning Contract			
<u>3,561</u>	1 Premises-Related Expenditure	0	0	0
<u>3,561</u>	Net Expenditure	<u>0</u>	<u>0</u>	<u>0</u>

Andrina Smith
Human Resources Summary

		<u>Service</u>		
2015/16		2016/17	2017/18	Original to
Actual		Original	Original	Original
£		Budget	Budget	Variance
£		£	£	£
-170,274	Cemeteries	-178,660	-179,220	-560
-5,123	Burials	0	2,000	2,000
19,441	Corporate Training	24,000	24,000	0
-188,865	Local Land Charges	-162,200	-161,910	290
-344,821	Service Total	-316,860	-315,130	1,730

		<u>Administration</u>		
2015/16		2016/17	2017/18	Original to
Actual		Original	Original	Original
£		Budget	Budget	Variance
£		£	£	£
670,848	Business Support Unit	659,640	695,230	35,590
342,200	Organisational Development	325,610	393,280	67,670
23,463	Pay Review Project	0	0	0
55,172	Payroll	47,950	47,950	0
99,265	Human Resources (Corporate Training)	144,210	67,210	-77,000
110,231	Human Resources (Central Costs)	57,530	59,760	2,230
1,301,178	Administration Total	1,234,940	1,263,430	28,490

Andrina Smith
Human Resources Detail

		<u>Service</u>		
2015/16 Actual £		2016/17 Original Budget £	2017/18 Original Budget £	Variances £
	CE20 Cemeteries			
1,204	1 Supplies & Services	970	410	-560
1,204	Gross Expenditure	970	410	-560
-171,478	2 Other Income	-179,630	-179,630	0
-170,274	Net Expenditure	-178,660	-179,220	-560
	CE25 Burials			
9,669	1 Supplies & Services	0	3,000	3,000
9,669	Gross Expenditure	0	3,000	3,000
-14,792	2 Other Income	0	-1,000	-1,000
-5,123	Net Expenditure	0	2,000	2,000
	FD16 Corporate Training			
19,441	1 Employees	24,000	24,000	0
19,441	Net Expenditure	24,000	24,000	0
	FH57 Local Land Charges			
92,071	1 Supplies & Services	52,800	53,090	290
92,071	Gross Expenditure	52,800	53,090	290
-280,936	2 Other Income	-215,000	-215,000	0
-188,865	Net Expenditure	-162,200	-161,910	290

Administration

£		£	£	£
	GA23 Business Support Unit			
627,759	1 Employees	617,390	630,170	12,780
183	2 Transport-Related Expenditure	100	100	0
13,536	3 Supplies & Services	14,270	15,610	1,340
29,370	4 Third Party Payments	27,880	49,350	21,470
<u>670,848</u>	Net Expenditure	<u>659,640</u>	<u>695,230</u>	<u>35,590</u>

Key Variances from Original Budget 2016/17 to Original Budget 2017/18

1 Employee Costs including Increments and Pension	12,780
4 Change in outsourced contract recharges	21,000

£		£	£	£
	GL45 Organisational Development			
325,036	1 Employees	308,040	339,290	31,250
1,035	2 Transport-Related Expenditure	500	800	300
8,119	3 Supplies & Services	8,590	43,210	34,620
8,010	4 Third Party Payments	8,480	9,980	1,500
<u>342,200</u>	Net Expenditure	<u>325,610</u>	<u>393,280</u>	<u>67,670</u>

Key Variances from Original Budget 2016/17 to Original Budget 2017/18

1 Employee Costs including Increments and Pension	9,610
1 Employee Costs including additional post	21,640
3 Apprentice Levy amount	25,000
3 Consultant costs	10,000

	GM02 Pay Review Project			
23,463	1 Employees	0	0	0
<u>23,463</u>	Net Expenditure	<u>0</u>	<u>0</u>	<u>0</u>

	GM07 Payroll			
49,205	1 Premises-Related Expenditure	15,950	47,950	32,000
5,967	2 Supplies & Services	32,000	0	-32,000
<u>55,172</u>	Net Expenditure	<u>47,950</u>	<u>47,950</u>	<u>0</u>

Key Variances from Original Budget 2016/17 to Original Budget 2017/18

1 Permanent virement	
2 Permanent virement	

	GM08 Human Resources (Corporate Training)			
98,551	1 Employees	144,210	67,210	-77,000
713	2 Supplies & Services	0	0	0
<u>99,265</u>	Net Expenditure	<u>144,210</u>	<u>67,210</u>	<u>-77,000</u>

Key Variances from Original Budget 2016/17 to Original Budget 2017/18

1 Grow our Own Trainee salaries transferred to service areas	
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	GM09 Human Resources (Central Costs)			
98,678	1 Employees	52,130	54,360	2,230
11,640	2 Supplies & Services	5,400	5,400	0
110,319	Gross Expenditure	<u>57,530</u>	<u>59,760</u>	<u>2,230</u>
-88	3 Other Income	0	0	0
<u>110,231</u>	Net Expenditure	<u>57,530</u>	<u>59,760</u>	<u>2,230</u>

**Pat Main
Head of Finance Summary**

		<u>Service</u>		
2015/16 Actual £		2016/17 Original Budget £	2017/18 Original Budget £	Original to Original Variance £
61,496	Members Community Grant Bids	0	0	0
-309,234	Corporate Management- Misc Expenditure	300,700	295,490	-5,210
-85,885	Corporate Management-Recharges	-108,980	-102,000	6,980
82,300	Pensions Back Funding	1,743,000	1,743,000	0
-167,905	Business Rates Collection	-172,030	-172,030	0
-443,697	Council Tax Collection	-497,680	-497,680	0
-155,831	Council Tax Benefits	0	0	0
-34,012	Council Tax Reduction Scheme	-236,490	-113,210	123,280
-755,685	Housing Benefits	-325,490	-338,490	-13,000
-84,543	Rent Rebates	5,720	5,720	0
-1,892,996	Service Total	708,750	820,800	112,050

		<u>Administration</u>		
2015/16 Actual £		2016/17 Original Budget £	2017/18 Original Budget £	Original to Original Variance £
983,513	Accountancy	710,030	686,840	-23,190
357,970	Corporate Debt	287,160	296,650	9,490
44,136	Treasury Management	14,240	46,240	32,000
504,205	Revenues	423,620	299,030	-124,590
366,503	Technical, Fraud & VO's	242,930	335,990	93,060
895,813	Benefits	576,890	577,170	280
13,739	Feris Fraud & Error Reduction	0	0	0
229,175	Printing Services	186,720	186,670	-50
1,775	New Romney One Stop	2,790	0	-2,790
368	Hythe Library	170	0	-170
117	Lydd Library	170	0	-170
98,402	Civic Wardens	85,110	98,770	13,660
1,037,280	Customer Services	910,100	890,360	-19,740
23,550	ICT Innovation Project	200	0	-200
1,486	Office Moves	0	0	0
106,089	Internal Audit	101,250	95,000	-6,250
4,664,122	Administration Total	3,541,380	3,512,720	-28,660

**Pat Main
Head of Finance Detail**

		<u>Service</u>		
2015/16 Actual £		2016/17 Original Budget £	2017/18 Original Budget £	Variances £
	FD15 Corporate Management- Misc Expenditure			
103	1 Premises-Related Expenditure	0	0	0
129,035	2 Supplies & Services	314,030	308,820	-5,210
129,138	Gross Expenditure	314,030	308,820	-5,210
-438,372	3 Other Income	-13,330	-13,330	0
-309,234	Net Expenditure	300,700	295,490	-5,210
	Key Variances from Original Budget 2016/17 to Original Budget 2017/18			
	2 Base budget review - reduction in External Audit fees			-23,000
	2 Contract inflation - Bank charges			200
	2 Budget Virement - CMT Contingency			17,590
				-5,210
	FD70 Corporate Management-Recharges			
-85,885	1 Other Income	-108,980	-102,000	6,980
-85,885	Net Expenditure	-108,980	-102,000	6,980
	FF15 Pensions Back Funding			
82,300	1 Employees	1,743,000	1,743,000	0
82,300	Net Expenditure	1,743,000	1,743,000	0
	FL05 Business Rates Collection			
0	1 Supplies & Services	2,900	2,900	0
0	Gross Expenditure	2,900	2,900	0
-167,905	2 Other Income	-174,930	-174,930	0
-167,905	Net Expenditure	-172,030	-172,030	0
	FL20 Council Tax Collection			
258	1 Supplies & Services	2,320	2,320	0
258	Gross Expenditure	2,320	2,320	0
-443,955	2 Other Income	-500,000	-500,000	0
-443,697	Net Expenditure	-497,680	-497,680	0
	FL21 Council Tax Benefits			
-155,831	1 Transfer Payments	0	0	0
-155,831	Net Expenditure	0	0	0

FL22 Council Tax Reduction Scheme				
109,883	1 Employees	76,980	167,070	90,090
223	2 Transport-Related Expenditure	0	0	0
164,844	3 Supplies & Services	59,860	2,130	-57,730
2,866	4 Contributions to Provisions	0	0	0
<u>277,816</u>	Gross Expenditure	<u>136,840</u>	<u>169,200</u>	<u>32,360</u>
<u>-311,828</u>	5 Other Income	<u>-373,330</u>	<u>-282,410</u>	<u>90,920</u>
<u>-34,012</u>	Net Expenditure	<u>-236,490</u>	<u>-113,210</u>	<u>123,280</u>

Key Variances from Original Budget 2016/17 to Original Budget 2017/18

1 KCC funded posts - Recovery Officers & Training Officer	88,778
1 Budget Virements	1,212
3 Approved Budget Strategy Reduction - Town & Parish CTR Grants	-57,830
5 Approved Budget Strategy Reduction - DCLG grant ceased	90,920
	<u>123,080</u>

FN01 Housing Benefits				
18,750	1 Supplies & Services	24,000	11,000	-13,000
<u>32,591,533</u>	2 Transfer Payments	<u>33,138,060</u>	<u>33,138,060</u>	<u>0</u>
<u>32,610,283</u>	Gross Expenditure	<u>33,162,060</u>	<u>33,149,060</u>	<u>-13,000</u>
<u>-33,365,968</u>	3 Other Income	<u>-33,487,550</u>	<u>-33,487,550</u>	<u>0</u>
<u>-755,685</u>	Net Expenditure	<u>-325,490</u>	<u>-338,490</u>	<u>-13,000</u>

Key Variances from Original Budget 2016/17 to Original Budget 2017/18

1 Approved Budget Strategy Reduction - External Audit Fees	-13,000
	<u>-13,000</u>

FN02 Rent Rebates				
9,898,310	1 Transfer Payments	9,526,230	9,526,230	0
<u>9,898,310</u>	Gross Expenditure	<u>9,526,230</u>	<u>9,526,230</u>	<u>0</u>
<u>-9,982,853</u>	2 Other Income	<u>-9,520,510</u>	<u>-9,520,510</u>	<u>0</u>
<u>-84,543</u>	Net Expenditure	<u>5,720</u>	<u>5,720</u>	<u>0</u>

Administration

2015/16 Actual £		2016/17 Original Budget £	2017/18 Original Budget £	Variances £
	GA00 Accountancy			
880,286	1 Employees	672,760	644,820	-27,940
1,749	2 Transport-Related Expenditure	1,600	1,600	0
103,186	3 Supplies & Services	32,600	34,340	1,740
28,010	4 Third Party Payments	21,820	30,820	9,000
1,013,231	Gross Expenditure	728,780	711,580	-17,200
-29,718	5 Other Income	-18,750	-24,740	-5,990
983,513	Net Expenditure	710,030	686,840	-23,190

Key Variances from Original Budget 2016/17 to Original Budget 2017/18

1 Approved Budget Strategy Reduction - Finance Team Review	-75,000
1 Employee costs - maternity cover & Trainee	22,380
1 Employee costs including Increments and Pension	24,680
3 CDC change - Mobile phones & Insurances	1,740
4 Increase in outsourced contract recharges	9,000
5 Increase in Opportunitas recharge income	-5,990
	-23,190

GA05 Corporate Debt

328,359	1 Employees	265,170	250,670	-14,500
1,778	2 Transport-Related Expenditure	1,500	1,500	0
7,823	3 Supplies & Services	8,370	32,000	23,630
20,010	4 Third Party Payments	12,120	12,480	360
357,970	Net Expenditure	287,160	296,650	9,490

Key Variances from Original Budget 2016/17 to Original Budget 2017/18

1 Budget virement to Housing Options	-20,910
1 Increment & Pay awards	6,089
3 Approved Budget Strategy Growth - Legal fees	10,000
3 Budget virement from Revenues Team - legal fees	13,500
	8,679

GA08 Treasury Management

44,136	1 Supplies & Services	14,240	46,240	32,000
44,136	Net Expenditure	14,240	46,240	32,000

Key Variances from Original Budget 2016/17 to Original Budget 2017/18

1 Contract Inflation - Professional advice & fees	2,000
1 Budget Virement (Finance adjustment) - Professional advice & fees	30,000
	32,000

GA20 Revenues				
389,111	1 Employees	299,360	177,570	-121,790
9,326	2 Transport-Related Expenditure	10,200	10,200	0
78,827	3 Supplies & Services	98,300	85,760	-12,540
44,020	4 Third Party Payments	15,760	25,500	9,740
<u>521,285</u>	Gross Expenditure	<u>423,620</u>	<u>299,030</u>	<u>-124,590</u>
-17,080	5 Other Income	0	0	0
<u>504,205</u>	Net Expenditure	<u>423,620</u>	<u>299,030</u>	<u>-124,590</u>

Key Variances from Original Budget 2016/17 to Original Budget 2017/18

1 Approved Budget Strategy Savings	-50,000
1 Service restructure	-79,940
1 Employee Costs including Increments and Pension	10,080
3 Permanent virement to Corporate Debt - Legal costs	-7,000
3 Decrease in postage recharges	-6,100
4 Increased in outsourced contract recharges	9,740
	<u>-123,220</u>

GA22 Technical, Fraud & VO's				
329,120	1 Employees	225,390	308,760	83,370
940	2 Transport-Related Expenditure	-1,800	200	2,000
19,093	3 Supplies & Services	9,640	17,050	7,410
17,350	4 Third Party Payments	9,700	9,980	280
<u>366,503</u>	Net Expenditure	<u>242,930</u>	<u>335,990</u>	<u>93,060</u>

Key Variances from Original Budget 2016/17 to Original Budget 2017/18

1 Budget virement - revenues and benefits service review	75,000
1 Employee Costs including Increments and Pension	8,370
2 Base budget review - Computer maintenance	6,350
	<u>89,720</u>

GA27 Benefits				
836,429	1 Employees	492,430	465,560	-26,870
2,608	2 Transport-Related Expenditure	2,200	2,100	-100
91,516	3 Supplies & Services	50,100	58,760	8,660
41,370	4 Third Party Payments	32,720	51,310	18,590
<u>971,923</u>	Gross Expenditure	<u>577,450</u>	<u>577,730</u>	<u>280</u>
-76,110	5 Other Income	-560	-560	0
<u>895,813</u>	Net Expenditure	<u>576,890</u>	<u>577,170</u>	<u>280</u>

Key Variances from Original Budget 2016/17 to Original Budget 2017/18

1 Service restructure	-40,900
1 Employee Costs including Increments and Pension	14,038
3 Permanent virement from CMT Contingency - new computer equipment	10,000
3 Decrease in Postage recharges	-2,920
4 Increase in outsourced contract recharges	18,590
	<u>-1,192</u>

GA28 Feris Fraud & Error Reduction				
13,739	1 Other Income	0	0	0
<u>13,739</u>	Net Expenditure	<u>0</u>	<u>0</u>	<u>0</u>

GA54 Printing Services				
133,281	1 Employees	121,340	124,580	3,240
3,495	2 Transport-Related Expenditure	5,040	1,390	-3,650
106,022	3 Supplies & Services	74,460	74,700	240
5,350	4 Third Party Payments	4,850	4,970	120
<u>248,148</u>	Gross Expenditure	<u>205,690</u>	<u>205,640</u>	<u>-50</u>
-18,973	5 Other Income	-18,970	-18,970	0
<u>229,175</u>	Net Expenditure	<u>186,720</u>	<u>186,670</u>	<u>-50</u>

GA56 New Romney One Stop				
206	1 Premises-Related Expenditure	760	0	-760
1,569	2 Supplies & Services	2,030	0	-2,030
<u>1,775</u>	Net Expenditure	<u>2,790</u>	<u>0</u>	<u>-2,790</u>

GA57 Hythe Library				
368	1 Supplies & Services	170	0	-170
<u>368</u>	Net Expenditure	<u>170</u>	<u>0</u>	<u>-170</u>

GA58 Lydd Library				
117	1 Supplies & Services	170	0	-170
<u>117</u>	Net Expenditure	<u>170</u>	<u>0</u>	<u>-170</u>

GA60 Civic Wardens				
87,918	1 Employees	72,280	86,080	13,800
52	2 Transport-Related Expenditure	220	150	-70
7,937	3 Supplies & Services	10,620	10,430	-190
5,350	4 Third Party Payments	4,850	4,970	120
<u>101,257</u>	Gross Expenditure	<u>87,970</u>	<u>101,630</u>	<u>13,660</u>
-2,855	5 Other Income	-2,860	-2,860	0
<u>98,402</u>	Net Expenditure	<u>85,110</u>	<u>98,770</u>	<u>13,660</u>

Key Variances from Original Budget 2016/17 to Original Budget 2017/18

1 Budget virement - Civil Wardens	12,717
1 Employee Costs including Increments and Pension	1,288
	<u>14,005</u>

GA62 Customer Services				
953,170	1 Employees	829,280	773,500	-55,780
443	2 Transport-Related Expenditure	950	950	0
33,584	3 Supplies & Services	32,590	41,380	8,790
79,508	4 Third Party Payments	76,700	103,950	27,250
<u>1,066,705</u>	Gross Expenditure	<u>939,520</u>	<u>919,780</u>	<u>-19,740</u>
-29,424	5 Other Income	-29,420	-29,420	0
<u>1,037,280</u>	Net Expenditure	<u>910,100</u>	<u>890,360</u>	<u>-19,740</u>

Key Variances from Original Budget 2016/17 to Original Budget 2017/18

1 Approved Budget Strategy Savings	-75,000
1 Employee Costs including Increments and Pension	27,364
3 Budget virement - Customer Care Strategy	8,000
4 Increase in outsourced contract recharges	25,240
	<u>-14,396</u>

GL32 ICT Innovation Project				
5,772	1 Premises-Related Expenditure	200	0	-200
17,778	2 Supplies & Services	0	0	0
<u>23,550</u>	Net Expenditure	<u>200</u>	<u>0</u>	<u>-200</u>
GL33 Office Moves				
160	1 Premises-Related Expenditure	0	0	0
1,326	2 Supplies & Services	0	0	0
<u>1,486</u>	Net Expenditure	<u>0</u>	<u>0</u>	<u>0</u>
GP00 Internal Audit				
51	1 Supplies & Services	0	0	0
106,038	2 Third Party Payments	103,000	95,000	-8,000
106,089	Gross Expenditure	<u>103,000</u>	<u>95,000</u>	<u>-8,000</u>
0	3 Other Income	-1,750	0	1,750
<u>106,089</u>	Net Expenditure	<u>101,250</u>	<u>95,000</u>	<u>-6,250</u>

Sarah Robson
Community Safety Manager Summary

2015/16	<u>Service</u>	2016/17	2017/18	Original to
Actual		Original	Original	Original
£		Budget	Budget	Variance
		£	£	£
-156,500	Licensing	-171,980	-172,880	-900
0	Caravan Sites	-3,000	-3,000	0
47,458	Crime and Disorder	27,450	20,750	-6,700
282,542	Food Safety, Health and Safety etc	276,860	253,100	-23,760
24,843	Pollution Reduction	25,540	34,590	9,050
297	Pest Control	1,100	0	-1,100
7,101	Family Champions	63,210	0	-63,210
16	Troubled Families Secondment	0	0	0
16,204	Dog Control	17,460	17,280	-180
26,650	Litter and Fouling Enforcement	550	8,050	7,500
-6,879	CSE External Projects	0	0	0
-95,533	Hackney Carriage Licensing	-86,130	-86,130	0
59,838	Other Environmental Services	62,000	40,000	-22,000
41,742	Cultural Services	32,800	0	-32,800
84,781	Community Chest	0	0	0
40,064	Members Ward Allowance	45,000	45,000	0
74,000	Community Grants	197,360	90,060	-107,300
12,705	Sports Development Initiatives	20,770	19,850	-920
200,000	Folkestone Sports Centre	189,500	189,500	0
6,604	Tall ships Project	20,000	20,000	0
381,449	General Grants	57,000	89,820	32,820
962	Housing Standards	-1,220	-2,770	-1,550
3,500	Housing Strategy	3,500	3,500	0
95,938	Homelessness	47,150	47,150	0
199,231	Private Sector Leasing	0	0	0
65,846	Renovation Loans	0	0	0
43,680	Care and Repair Scheme	43,680	43,680	0
-48,447	Other Housing Improvement Services	100,000	100,000	0
920	Rent Deposits (Supp People-KCC)	4,430	1,000	-3,430
<u>1,409,013</u>	Service Total	<u>973,030</u>	<u>758,550</u>	<u>-214,480</u>

Administration

2015/16 Actual £		2016/17 Original Budget £	2017/18 Original Budget £	Original to Original Variance £
165,619	Head of Communities	81,700	89,290	7,590
331,810	Housing Options	265,150	327,180	62,030
31,457	Social Lettings Agency	1,900	33,770	31,870
111,752	Housing Strategy & Support	103,880	120,090	16,210
305,467	Community Safety & Engagement	247,160	300,650	53,490
15	Environmental Health	0	0	0
203,796	Private Sector Housing	241,000	203,930	-37,070
404,887	Environmental Protection	446,890	292,050	-154,840
57,683	Licensing	0	103,990	103,990
18,210	Caravan Co-Ordinator	0	0	0
291,163	Community Development	172,630	0	-172,630
1,921,857	Administration Total	1,560,310	1,470,950	-89,360

**Sarah Robson
Community Safety Manager Detail**

Service

2015/16 Actual £		2016/17 Original Budget £	2017/18 Original Budget £	Variances £
	BE57 Licensing	6,800		
5,760	1 Premises-Related Expenditure	6,800	6,800	0
26,053	2 Supplies & Services	2,500	1,600	-900
2,498	3 Third Party Payments	2,000	2,000	0
34,311	Gross Expenditure	11,300	10,400	-900
-190,811	4 Other Income	-183,280	-183,280	0
-156,500	Net Expenditure	-171,980	-172,880	-900
	BE58 Caravan Sites			
0	1 Other Income	-3,000	-3,000	0
0	Net Expenditure	-3,000	-3,000	0
	BF53 Crime and Disorder			
56,587	1 Supplies & Services	54,100	49,760	-4,340
5,300	2 Third Party Payments	0	0	0
61,887	Gross Expenditure	54,100	49,760	-4,340
-14,429	3 Other Income	-26,650	-29,010	-2,360
47,458	Net Expenditure	27,450	20,750	-6,700

BG50 Food Safety, Health and Safety etc				
265,608	1 Employees	242,950	235,210	-7,740
8,458	2 Transport-Related Expenditure	5,900	6,750	850
12,471	3 Supplies & Services	23,330	6,370	-16,960
8,010	4 Third Party Payments	7,280	12,370	5,090
<u>294,547</u>	Gross Expenditure	<u>279,460</u>	<u>260,700</u>	<u>-18,760</u>
-12,005	5 Other Income	-2,600	-7,600	-5,000
<u>282,542</u>	Net Expenditure	<u>276,860</u>	<u>253,100</u>	<u>-23,760</u>

Key Variances from Original Budget 2016/17 to Original Budget 2017/18

1 Budget virement within Communities	-18,260
3 Budget virement within Communities	-10,900

BG51 Pollution Reduction				
44,881	1 Supplies & Services	33,340	42,390	9,050
<u>44,881</u>	Gross Expenditure	<u>33,340</u>	<u>42,390</u>	<u>9,050</u>
-20,038	2 Other Income	-7,800	-7,800	0
<u>24,843</u>	Net Expenditure	<u>25,540</u>	<u>34,590</u>	<u>9,050</u>

BG52 Pest Control				
372	1 Premises-Related Expenditure	1,000	0	-1,000
0	2 Supplies & Services	100	0	-100
<u>372</u>	Gross Expenditure	<u>1,100</u>	<u>0</u>	<u>-1,100</u>
-75	3 Other Income	0	0	0
<u>297</u>	Net Expenditure	<u>1,100</u>	<u>0</u>	<u>-1,100</u>

CE28 Family Champions				
131,855	1 Employees	178,000	136,630	-41,370
13,384	2 Transport-Related Expenditure	14,100	10,100	-4,000
14,724	3 Supplies & Services	4,130	4,600	470
0	4 Third Party Payments	6,060	0	-6,060
<u>159,963</u>	Gross Expenditure	<u>202,290</u>	<u>151,330</u>	<u>-50,960</u>
-152,861	5 Other Income	-139,080	-151,330	-12,250
<u>7,101</u>	Net Expenditure	<u>63,210</u>	<u>0</u>	<u>-63,210</u>

Key Variances from Original Budget 2016/17 to Original Budget 2017/18

1 Staff vacancies deleted	-41,370
5 Increase income target	-12,250

CE29 Troubled Families Secondment				
32,235	1 Employees	0	0	0
2,258	2 Transport-Related Expenditure	0	0	0
470	3 Supplies & Services	0	0	0
<u>34,963</u>	Gross Expenditure	<u>0</u>	<u>0</u>	<u>0</u>
-34,947	4 Other Income	0	0	0
<u>16</u>	Net Expenditure	<u>0</u>	<u>0</u>	<u>0</u>

CE51 Dog Control				
7,817	1 Transport-Related Expenditure	5,430	5,320	-110
<u>13,737</u>	2 Supplies & Services	<u>18,830</u>	<u>18,760</u>	<u>-70</u>
21,554	Gross Expenditure	24,260	24,080	-180
<u>-5,350</u>	3 Other Income	<u>-6,800</u>	<u>-6,800</u>	<u>0</u>
<u>16,204</u>	Net Expenditure	<u>17,460</u>	<u>17,280</u>	<u>-180</u>
CE54 Litter and Fouling Enforcement				
360	1 Employees	550	550	0
26,097	2 Premises-Related Expenditure	0	0	0
<u>274</u>	3 Supplies & Services	<u>0</u>	<u>7,500</u>	<u>7,500</u>
26,730	Gross Expenditure	550	8,050	7,500
<u>-80</u>	4 Other Income	<u>0</u>	<u>0</u>	<u>0</u>
<u>26,650</u>	Net Expenditure	<u>550</u>	<u>8,050</u>	<u>7,500</u>
CE55 CSE External Projects				
<u>12,964</u>	1 Supplies & Services	<u>0</u>	<u>0</u>	<u>0</u>
12,964	Gross Expenditure	0	0	0
<u>-19,843</u>	2 Other Income	<u>0</u>	<u>0</u>	<u>0</u>
<u>-6,879</u>	Net Expenditure	<u>0</u>	<u>0</u>	<u>0</u>
CE58 Hackney Carriage Licensing				
<u>18,324</u>	1 Supplies & Services	<u>21,870</u>	<u>21,870</u>	<u>0</u>
18,324	Gross Expenditure	21,870	21,870	0
<u>-113,857</u>	2 Other Income	<u>-108,000</u>	<u>-108,000</u>	<u>0</u>
<u>-95,533</u>	Net Expenditure	<u>-86,130</u>	<u>-86,130</u>	<u>0</u>
CE99 Other Environmental Services				
149	1 Employees	0	0	0
850	2 Premises-Related Expenditure	0	0	0
417	3 Transport-Related Expenditure	0	0	0
<u>68,422</u>	4 Supplies & Services	<u>63,000</u>	<u>40,000</u>	<u>-23,000</u>
69,837	Gross Expenditure	63,000	40,000	-23,000
<u>-9,999</u>	5 Other Income	<u>-1,000</u>	<u>0</u>	<u>1,000</u>
<u>59,838</u>	Net Expenditure	<u>62,000</u>	<u>40,000</u>	<u>-22,000</u>
Key Variances from Original Budget 2016/17 to Original Budget 2017/18				
	4 Approved Budget Strategy Savings - Out of hours service			-20,000
EA59 Cultural Services				
<u>41,742</u>	1 Supplies & Services	<u>32,800</u>	<u>0</u>	<u>-32,800</u>
<u>41,742</u>	Net Expenditure	<u>32,800</u>	<u>0</u>	<u>-32,800</u>
ED15 Community Chest				
<u>179,431</u>	1 Supplies & Services	<u>95,000</u>	<u>95,000</u>	<u>0</u>
179,431	Gross Expenditure	95,000	95,000	0
<u>-94,650</u>	2 Other Income	<u>-95,000</u>	<u>-95,000</u>	<u>0</u>
<u>84,781</u>	Net Expenditure	<u>0</u>	<u>0</u>	<u>0</u>

ED40 Members Ward Allowance				
40,064	1 Supplies & Services	45,000	45,000	0
<u>40,064</u>	Net Expenditure	<u>45,000</u>	<u>45,000</u>	<u>0</u>

ED41 Community Grants				
74,000	1 Supplies & Services	197,360	90,060	-107,300
<u>74,000</u>	Net Expenditure	<u>197,360</u>	<u>90,060</u>	<u>-107,300</u>

Key Variances from Original Budget 2016/17 to Original Budget 2017/18

1 Approved Budget Strategy Savings	-107,300
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EE20 Sports Development Initiatives				
-217	1 Employees	0	0	0
12,922	2 Supplies & Services	20,770	19,850	-920
<u>12,705</u>	Net Expenditure	<u>20,770</u>	<u>19,850</u>	<u>-920</u>

EE25 Folkestone Sports Centre				
200,000	1 Supplies & Services	189,500	189,500	0
<u>200,000</u>	Net Expenditure	<u>189,500</u>	<u>189,500</u>	<u>0</u>

ER02 Tall Ships Project				
16,854	1 Supplies & Services	20,000	20,000	0
16,854	Gross Expenditure	20,000	20,000	0
-10,250	2 Other Income	0	0	0
<u>6,604</u>	Net Expenditure	<u>20,000</u>	<u>20,000</u>	<u>0</u>

FH18 General Grants				
381,449	1 Supplies & Services	57,000	89,820	32,820
<u>381,449</u>	Net Expenditure	<u>57,000</u>	<u>89,820</u>	<u>32,820</u>

Key Variances from Original Budget 2016/17 to Original Budget 2017/18

1 Budget virements from Community Grants	32,500
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HE10 Housing Standards				
3,327	1 Supplies & Services	2,500	1,000	-1,500
3,327	Gross Expenditure	2,500	1,000	-1,500
-2,365	2 Other Income	-3,720	-3,770	-50
<u>962</u>	Net Expenditure	<u>-1,220</u>	<u>-2,770</u>	<u>-1,550</u>

HH11 Housing Strategy				
1,000	1 Premises-Related Expenditure	1,000	1,000	0
<u>2,500</u>	2 Supplies & Services	<u>2,500</u>	<u>2,500</u>	<u>0</u>
<u>3,500</u>	Net Expenditure	<u>3,500</u>	<u>3,500</u>	<u>0</u>
HH21 Homelessness				
397	1 Transport-Related Expenditure	300	300	0
663,817	2 Supplies & Services	364,450	364,450	0
<u>52,101</u>	3 Third Party Payments	<u>17,400</u>	<u>17,400</u>	<u>0</u>
716,315	Gross Expenditure	382,150	382,150	0
<u>-620,377</u>	4 Other Income	<u>-335,000</u>	<u>-335,000</u>	<u>0</u>
<u>95,938</u>	Net Expenditure	<u>47,150</u>	<u>47,150</u>	<u>0</u>
HH25 Private Sector Leasing				
<u>199,231</u>	1 Other Income	<u>0</u>	<u>0</u>	<u>0</u>
<u>199,231</u>	Net Expenditure	<u>0</u>	<u>0</u>	<u>0</u>
HH40 Renovation Loans				
<u>690,257</u>	1 Supplies & Services	<u>500,000</u>	<u>500,000</u>	<u>0</u>
690,257	Gross Expenditure	500,000	500,000	0
<u>-624,411</u>	2 Other Income	<u>-500,000</u>	<u>-500,000</u>	<u>0</u>
<u>65,846</u>	Net Expenditure	<u>0</u>	<u>0</u>	<u>0</u>
HH42 Care and Repair Scheme				
<u>43,680</u>	1 Supplies & Services	<u>43,680</u>	<u>43,680</u>	<u>0</u>
<u>43,680</u>	Net Expenditure	<u>43,680</u>	<u>43,680</u>	<u>0</u>
HH48 Other Housing Improvement Services				
<u>65,092</u>	1 Supplies & Services	<u>100,000</u>	<u>100,000</u>	<u>0</u>
65,092	Gross Expenditure	100,000	100,000	0
<u>-113,539</u>	2 Other Income	<u>0</u>	<u>0</u>	<u>0</u>
<u>-48,447</u>	Net Expenditure	<u>100,000</u>	<u>100,000</u>	<u>0</u>
HX02 Rent Deposits (Supp People-KCC)				
<u>2,940</u>	1 Supplies & Services	<u>5,130</u>	<u>1,700</u>	<u>-3,430</u>
2,940	Gross Expenditure	5,130	1,700	-3,430
<u>-2,020</u>	2 Other Income	<u>-700</u>	<u>-700</u>	<u>0</u>
<u>920</u>	Net Expenditure	<u>4,430</u>	<u>1,000</u>	<u>-3,430</u>

Administration

2015/16 Actual £		2016/17 Original Budget £	2017/18 Original Budget £	Variations £
	GH51 Head of Communities			
156,421	1 Employees	78,720	86,460	7,740
97	2 Transport-Related Expenditure	20	20	0
6,441	3 Supplies & Services	1,850	1,680	-170
2,660	4 Third Party Payments	1,210	1,230	20
165,619	Gross Expenditure	81,800	89,390	7,590
0	5 Other Income	-100	-100	0
165,619	Net Expenditure	81,700	89,290	7,590

	GH58 Housing Options			
308,078	1 Employees	244,020	303,250	59,230
6,637	2 Transport-Related Expenditure	7,050	7,020	-30
6,444	3 Supplies & Services	5,600	5,700	100
10,650	4 Third Party Payments	8,480	11,210	2,730
331,810	Net Expenditure	265,150	327,180	62,030

Key Variances from Original Budget 2016/17 to Original Budget 2017/18

1 Restructure of Establishment	59,230
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	GH61 Social Lettings Agency			
25,914	1 Employees	100	30,740	30,640
1,263	2 Transport-Related Expenditure	1,600	1,600	0
2,930	3 Supplies & Services	200	200	0
1,350	4 Third Party Payments	0	1,230	1,230
31,457	Net Expenditure	1,900	33,770	31,870

Key Variances from Original Budget 2016/17 to Original Budget 2017/18

1 Service Review - Private Sector Property Manager post	30,640
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	GH62 Housing Strategy & Support			
126,748	1 Employees	130,130	132,270	2,140
4,954	2 Transport-Related Expenditure	4,530	4,530	0
7,825	3 Supplies & Services	8,190	7,050	-1,140
2,660	4 Third Party Payments	3,640	3,740	100
142,188	Gross Expenditure	146,490	147,590	1,100
-30,436	5 Other Income	-42,610	-27,500	15,110
111,752	Net Expenditure	103,880	120,090	16,210

Key Variances from Original Budget 2016/17 to Original Budget 2017/18

5 Reduced income - Partnership Manager recharge	15,110
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GL21 Community Safety & Engagement				
278,774	1 Employees	216,560	251,130	34,570
6,854	2 Transport-Related Expenditure	10,990	13,980	2,990
14,490	3 Supplies & Services	13,550	26,790	13,240
5,350	4 Third Party Payments	6,060	8,750	2,690
<u>305,467</u>	Net Expenditure	<u>247,160</u>	<u>300,650</u>	<u>53,490</u>

GM22 Environmental Health				
15	1 Supplies & Services	0	0	0
<u>15</u>	Net Expenditure	<u>0</u>	<u>0</u>	<u>0</u>

GM29 Private Sector Housing				
185,038	1 Employees	184,270	189,880	5,610
0	2 Premises-Related Expenditure	43,000	0	-43,000
7,618	3 Transport-Related Expenditure	6,100	6,600	500
5,540	4 Supplies & Services	6,070	5,710	-360
6,650	5 Third Party Payments	6,060	6,240	180
<u>204,846</u>	Gross Expenditure	<u>245,500</u>	<u>208,430</u>	<u>-37,070</u>
-1,050	6 Other Income	-4,500	-4,500	0
<u>203,796</u>	Net Expenditure	<u>241,000</u>	<u>203,930</u>	<u>-37,070</u>

Key Variances from Original Budget 2016/17 to Original Budget 2017/18

2 Approved Budget Strategy Savings	-43,000
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GM36 Environmental Protection				
377,515	1 Employees	406,840	254,790	-152,050
6,605	2 Transport-Related Expenditure	10,750	8,200	-2,550
11,800	3 Supplies & Services	16,040	20,380	4,340
10,650	4 Third Party Payments	13,330	8,750	-4,580
<u>406,570</u>	Gross Expenditure	<u>446,960</u>	<u>292,120</u>	<u>-154,840</u>
-1,683	5 Other Income	-70	-70	0
<u>404,887</u>	Net Expenditure	<u>446,890</u>	<u>292,050</u>	<u>-154,840</u>

Key Variances from Original Budget 2016/17 to Original Budget 2017/18

1 Service restructure	-152,050
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GM44 Licensing				
54,645	1 Employees	0	95,850	95,850
3,038	2 Transport-Related Expenditure	0	4,000	4,000
0	3 Supplies & Services	0	400	400
0	4 Third Party Payments	0	3,740	3,740
<u>57,683</u>	Net Expenditure	<u>0</u>	<u>103,990</u>	<u>103,990</u>

Key Variances from Original Budget 2016/17 to Original Budget 2017/18

1 Service restructure	95,850
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GM45 Caravan Co-Ordinator				
18,001	1 Employees	0	0	0
<u>208</u>	2 Transport-Related Expenditure	<u>0</u>	<u>0</u>	<u>0</u>
<u>18,210</u>	Net Expenditure	<u>0</u>	<u>0</u>	<u>0</u>

GM47 Community Development				
281,874	1 Employees	155,560	0	-155,560
7,367	2 Transport-Related Expenditure	7,170	0	-7,170
1,922	3 Supplies & Services	3,840	0	-3,840
<u>0</u>	4 Third Party Payments	<u>6,060</u>	<u>0</u>	<u>-6,060</u>
<u>291,163</u>	Net Expenditure	<u>172,630</u>	<u>0</u>	<u>-172,630</u>

Key Variances from Original Budget 2016/17 to Original Budget 2017/18

1 Service restructure	-172,630
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Andy Jarrett
Head of Strategic Development Projects Summary

		<u>Service</u>		
2015/16 Actual £		2016/17 Original Budget £	2017/18 Original Budget £	Original to Original Variance £
55,713	Princes Parade Planning Project	41,010	0	-41,010
2,663	Misc Regeneration Initiatives	-33,610	-11,280	22,330
0	Strategic Prjects	0	30,000	30,000
58,376	Service Total	7,400	18,720	11,320

		<u>Administration</u>		
2015/16 Actual £		2016/17 Original Budget £	2017/18 Original Budget £	Original to Original Variance £
239,230	Projects	207,180	128,260	-78,920
110,357	Strategic Development Projects	114,660	89,950	-24,710
0	Land Owner Projects	0	117,290	117,290
349,587	Administration Total	321,840	335,500	13,660

Andy Jarrett
Head of Strategic Development Projects Detail

		<u>Service</u>		
2015/16 Actual £		2016/17 Original Budget £	2017/18 Original Budget £	Variances £
	ED02 Princes Parade Planning Project			
1,632	1 Premises-Related Expenditure	0	0	0
66,491	2 Supplies & Services	41,010	0	-41,010
68,123	Gross Expenditure	41,010	0	-41,010
-12,410	3 Other Income	0	0	0
55,713	Net Expenditure	41,010	0	-41,010

Key Variances from Original Budget 2016/17 to Original Budget 2017/18

2 End of fixed term budget allocation	-41,010
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	ED11 Misc Regeneration Initiatives			
49,145	1 Employees	44,890	47,370	2,480
2,131	2 Transport-Related Expenditure	2,000	1,800	-200
1,839	3 Supplies & Services	880	20,910	20,030
1,350	4 Third Party Payments	1,210	1,230	20
54,465	Gross Expenditure	48,980	71,310	22,330
-51,802	5 Other Income	-82,590	-82,590	0
2,663	Net Expenditure	-33,610	-11,280	22,330

Key Variances from Original Budget 2016/17 to Original Budget 2017/18

3 Budget Virement	20,000
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ED50 Strategic Projects			
0	1 Supplies & Services	0	30,000
0	Net Expenditure	0	30,000

Key Variances from Original Budget 2016/17 to Original Budget 2017/18

1 Budget Virement from Strategic Development Projects - Consultant fees	30,000
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Administration

2015/16 Actual £		2016/17 Original Budget £	2017/18 Original Budget £	Variances £
	GM33 Projects			
234,695	1 Employees	195,630	122,220	-73,410
2,271	2 Transport-Related Expenditure	3,300	300	-3,000
2,264	3 Supplies & Services	3,400	3,240	-160
0	4 Third Party Payments	4,850	2,500	-2,350
239,230	Net Expenditure	207,180	128,260	-78,920

Key Variances from Original Budget 2016/17 to Original Budget 2017/18

1 Posts transferred to Land Owner Projects	-73,410
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	GM40 Strategic Development Projects			
80,578	1 Employees	82,770	87,810	5,040
89	2 Transport-Related Expenditure	0	0	0
29,690	3 Supplies & Services	30,680	910	-29,770
0	4 Third Party Payments	1,210	1,230	20
110,357	Gross Expenditure	114,660	89,950	-24,710
0	5 Other Income	0	0	0
110,357	Net Expenditure	114,660	89,950	-24,710

Key Variances from Original Budget 2016/17 to Original Budget 2017/18

3 Budget Virement to Strategic Projects - Consultant fees	-30,000
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	GM48 Land Owner Projects			
0	1 Employees	0	113,390	113,390
0	2 Transport-Related Expenditure	0	1,000	1,000
0	3 Supplies & Services	0	400	400
0	4 Third Party Payments	0	2,500	2,500
0	Net Expenditure	0	117,290	117,290

Key Variances from Original Budget 2016/17 to Original Budget 2017/18

1 Posts transferred from Projects	73,410
1 Service Restructure	39,980

Katharine Harvey
Head of Economic Development Summary

		<u>Service</u>		
2015/16 Actual £		2016/17 Original Budget £	2017/18 Original Budget £	Original to Original Variance £
3,025	Community Infrastructure Levy	0	0	0
696,982	Regeneration & Economic Development	300,510	175,330	-125,180
-5,437	Rural Regeneration Initiatives	14,440	28,160	13,720
18,667	European Initiatives	27,000	28,500	1,500
13,049	High Street Innovation Fund	0	0	0
54,866	Environmental Initiatives	38,850	44,620	5,770
781,152	Service Total	380,800	276,610	-104,190

		<u>Administration</u>		
2015/16 Actual £		2016/17 Original Budget £	2017/18 Original Budget £	Original to Original Variance £
215,950	Regeneration & Economic Development	199,980	190,910	-9,070
215,950	Administration Total	199,980	190,910	-9,070

Katharine Harvey
Head of Economic Development Detail

		<u>Service</u>		
2015/16 Actual £		2016/17 Original Budget £	2017/18 Original Budget £	Variances £
3,025	EC13 Community Infrastructure Levy			
1	Supplies & Services	0	0	0
3,025	Net Expenditure	0	0	0
731,710	ED10 Regeneration & Economic Development			
1	Supplies & Services	300,510	175,330	-125,180
731,710	Gross Expenditure	300,510	175,330	-125,180
2	Other Income	0	0	0
696,982	Net Expenditure	300,510	175,330	-125,180

Key Variances from Original Budget 2016/17 to Original Budget 2017/18

1 Approved Budget Strategy Savings	-105,430
1 Budget Virement	-20,000

ED12 Rural Regeneration Initiatives				
21,332	1 Employees	33,120	33,970	850
1,499	2 Transport-Related Expenditure	3,450	2,300	-1,150
10,381	3 Supplies & Services	20,210	20,660	450
1,350	4 Third Party Payments	1,210	1,230	20
<u>34,563</u>	Gross Expenditure	<u>57,990</u>	<u>58,160</u>	<u>170</u>
-40,000	5 Other Income	-43,550	-30,000	13,550
<u>-5,437</u>	Net Expenditure	<u>14,440</u>	<u>28,160</u>	<u>13,720</u>

Key Variances from Original Budget 2016/17 to Original Budget 2017/18

5 Reduced contribution from Magnox	13,550
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ED13 European Initiatives				
18,667	1 Supplies & Services	27,000	28,500	1,500
<u>18,667</u>	Net Expenditure	<u>27,000</u>	<u>28,500</u>	<u>1,500</u>

Key Variances from Original Budget 2016/17 to Original Budget 2017/18

1 Budget virement	-5,000
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ED14 High Street Innovation Fund				
13,049	1 Supplies & Services	0	0	0
<u>13,049</u>	Net Expenditure	<u>0</u>	<u>0</u>	<u>0</u>

ES05 Environmental Initiatives				
60,281	1 Supplies & Services	44,620	44,620	0
60,281	Gross Expenditure	44,620	44,620	0
-5,415	2 Other Income	-5,770	0	5,770
<u>54,866</u>	Net Expenditure	<u>38,850</u>	<u>44,620</u>	<u>5,770</u>

Administration

2015/16 Actual £		2016/17 Original Budget £	2017/18 Original Budget £	Variances £
GM30 Regeneration & Economic Development				
206,847	1 Employees	193,350	180,710	-12,640
4,339	2 Transport-Related Expenditure	2,000	2,500	500
852	3 Supplies & Services	2,550	2,730	180
4,000	4 Third Party Payments	3,640	4,970	1,330
3	5 Transfer Payments	0	0	0
<u>216,042</u>	Gross Expenditure	<u>201,540</u>	<u>190,910</u>	<u>-10,630</u>
-91	6 Other Income	-1,560	0	1,560
<u>215,950</u>	Net Expenditure	<u>199,980</u>	<u>190,910</u>	<u>-9,070</u>

Key Variances from Original Budget 2016/17 to Original Budget 2017/18

1 End of fixed term contract of employment	-18,490
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Ben Geering
Head of Planning Summary

		<u>Service</u>		
2015/16 Actual £		2016/17 Original Budget £	2017/18 Original Budget £	Original to Original Variance £
-490,762	Development Control	-480,930	-546,430	-65,500
31,101	Planning Policy	92,400	92,380	-20
86,925	M20 J11 Study	90,580	93,190	2,610
-372,736	Service Total	-297,950	-360,860	-62,910

		<u>Administration</u>		
2015/16 Actual £		2016/17 Original Budget £	2017/18 Original Budget £	Original to Original Variance £
1,124,218	Planning Control	1,062,840	1,265,820	202,980
1,124,218	Administration Total	1,062,840	1,265,820	202,980

Ben Geering
Head of Planning Detail

		<u>Service</u>		
DA11 Development Control				
29,878	1 Supplies & Services	29,070	13,570	-15,500
29,878	Gross Expenditure	29,070	13,570	-15,500
-520,639	2 Other Income	-510,000	-560,000	-50,000
-490,762	Net Expenditure	-480,930	-546,430	-65,500
 Key Variances from Original Budget 2016/17 to Original Budget 2017/18				
	1 Base budget review - Lydd Airport Expenses			-15,000
	2 Approved Budget Strategy Savings - Pre Application Advice			-30,000
	2 Budget Virement from Planning Control			-20,000
 EC12 Planning Policy				
31,101	1 Supplies & Services	92,900	92,880	-20
31,101	Gross Expenditure	92,900	92,880	-20
0	2 Other Income	-500	-500	0
31,101	Net Expenditure	92,400	92,380	-20
 EC14 M20 J11 Study				
52,651	1 Employees	88,690	91,050	2,360
426	2 Transport-Related Expenditure	0	0	0
33,848	3 Supplies & Services	680	910	230
0	4 Third Party Payments	1,210	1,230	20
86,925	Net Expenditure	90,580	93,190	2,610

Administration

2015/16 Actual £		2016/17 Original Budget £	2017/18 Original Budget £	Variances £
	GM20 Planning Control			
1,006,622	1 Employees	974,860	1,134,530	159,670
24,870	2 Transport-Related Expenditure	20,890	20,890	0
61,827	3 Supplies & Services	71,730	72,150	420
33,360	4 Third Party Payments	26,660	49,350	22,690
<u>1,126,678</u>	Gross Expenditure	<u>1,094,140</u>	<u>1,276,920</u>	<u>182,780</u>
-2,460	5 Other Income	-31,300	-11,100	20,200
<u>1,124,218</u>	Net Expenditure	<u>1,062,840</u>	<u>1,265,820</u>	<u>202,980</u>

Key Variances from Original Budget 2016/17 to Original Budget 2017/18

1 Service Restructure	110,000
1 Approved Budget Strategy Savings	-10,000
4 Increase in ICT contract charge	22,690
5 Budget Virement to Planning	20,000

Andy Blaszkowicz
Head of Commercial & Technical Services Summary

		<u>Service</u>		
2015/16 Actual £		2016/17 Original Budget £	2017/18 Original Budget £	Original to Original Variance £
1,045	CCTV	0	0	0
10,446	Highways Non-Partnership	15,880	1,000	-14,880
24,970	Street Furniture	20,040	20,040	0
13,471	Passenger Shelters	17,620	17,630	10
55,037	Street Lighting	66,300	66,300	0
-22,844	Outdoor Sports and Recreation	-25,130	-18,900	6,230
-3,148	Royal Military Canal (including Ecology & Habitat Maintenance (HLF))	-9,430	-9,400	30
8,231	RMC Drainage Functions	8,440	8,440	0
22,040	RMC - Bridge Painting	22,480	22,480	0
644,911	Community Parks & Open Spaces	689,280	681,120	-8,160
-913,312	Off-Street Parking	-771,830	-838,520	-66,690
-252,943	On-Street Parking Enforcement	-133,840	-141,370	-7,530
33,690	Public Toilets	32,320	31,920	-400
-241,650	Coast Protection	-222,840	-222,840	0
-65,747	Shoreline Management	-51,860	-55,160	-3,300
19,820	Flood Defence & Land Drainage	15,650	14,650	-1,000
-976	Flood Repair & Renew	0	0	0
-266,490	Building Control	-237,260	-237,260	0
3,754	Leas Bandstand	4,100	2,600	-1,500
13,200	Hythe Beach Chalets	0	-8,800	-8,800
-15,001	Mountfield Industrial Estate	-76,030	-76,030	0
-114,393	Lifeline Facilities	-157,000	-165,660	-8,660
-1,045,890	Service Total	-793,110	-907,760	-114,650

		<u>Administration</u>		
2015/16 Actual £		2016/17 Original Budget £	2017/18 Original Budget £	Original to Original Variance £
0	Property Handymen	0	79,170	79,170
281,650	Building Control	258,760	263,450	4,690
87,153	Parking Services	95,270	109,720	14,450
52,208	Handyman Service	62,180	61,450	-730
73,908	Grounds Maintenance Contract Management	75,600	79,740	4,140
161,711	Engineers	231,490	136,080	-95,410
247,490	Property Services	265,610	268,640	3,030
72,590	Commercial & Technical Services	88,950	93,690	4,740
976,710	Administration Total	1,077,860	1,091,940	14,080

		<u>Holding</u>		
2015/16		2016/17	2017/18	Original to
Actual		Original	Original	Original
£		Budget	Budget	Variance
£		£	£	£
1,290,386	Grounds Maintenance	1,142,750	1,249,200	106,450
170,603	Charity Areas	201,010	209,350	8,340
65,524	Royal Military Canal	90,730	90,010	-720
104,543	Toilet Cleaning	110,270	114,860	4,590
8,830	Pump Maintenance Crew	9,570	8,850	-720
241,924	Civic Centre	184,230	160,500	-23,730
-22,342	3/5 Shorncliffe Road	3,880	0	-3,880
2,307	Hawkinge Depot	3,550	3,400	-150
2,659	Oss-New Romney	3,950	3,440	-510
92,702	Public Toilets	109,710	88,490	-21,220
25,799	Parks & Open Spaces Buildings	39,520	32,250	-7,270
4,770	Royal Military Canal Buildings	5,770	5,780	10
454	Hythe Beach Huts	0	0	0
1,380	Bandstand	2,570	2,590	20
27,198	Sports & Recreation Buildings	16,700	13,740	-2,960
39,249	Charity Parks & Open Spaces	40,460	33,220	-7,240
142,957	Hythe Swimming Pool	117,930	112,290	-5,640
201,931	Car Parks	196,240	193,440	-2,800
61,773	Prog Planned Maintenance	106,800	106,800	0
9,682	Cemeteries Buildings	9,460	8,690	-770
6,982	Oxenden Road Depot	6,330	6,130	-200
7,283	Mountfield Rd Depot	15,500	15,520	20
-161,084	Misc Corporate Property	-149,550	-158,560	-9,010
403	Christchurch Tower	400	420	20
8,534	Ross Depot & Murf	17,000	16,980	-20
800	Fishermans Beach	0	0	0
8,939	Mountfield Industrial Estate	5,100	4,480	-620
21	Miscellaneous Commercial Property	350	350	0
70	Misc Leisure Prop (Non-Op)	3,110	3,050	-60
0	Miscellaneous Agricultural Property	100	100	0
265	Misc Vacant Land & Buildings	1,080	1,080	0
2,344,543	Holding Total	2,294,520	2,326,450	31,930

Andy Blaszkowicz
Head of Commercial & Technical Services Detail

		<u>Service</u>	2016/17	2017/18	
2015/16			Original	Original	Variances
Actual			Budget	Budget	
£			£	£	£
	BE51	CCTV			
1,045		1 Supplies & Services	0	0	0
<u>1,045</u>		Net Expenditure	<u>0</u>	<u>0</u>	<u>0</u>
	CE01	Highways Non-Partnership			
14,300		1 Premises-Related Expenditure	14,880	0	-14,880
646		2 Supplies & Services	1,000	1,000	0
<u>14,946</u>		Gross Expenditure	<u>15,880</u>	<u>1,000</u>	<u>-14,880</u>
-4,500		3 Other Income	0	0	0
<u>10,446</u>		Net Expenditure	<u>15,880</u>	<u>1,000</u>	<u>-14,880</u>
		Key Variances from Original Budget 2016/17 to Original Budget 2017/18			
		1 Approved Budget Strategy Savings			
	CE02	Street Furniture			
24,970		1 Supplies & Services	20,040	20,040	0
<u>24,970</u>		Net Expenditure	<u>20,040</u>	<u>20,040</u>	<u>0</u>
	CE03	Passenger Shelters			
18,210		1 Premises-Related Expenditure	17,620	17,630	10
<u>18,210</u>		Gross Expenditure	<u>17,620</u>	<u>17,630</u>	<u>10</u>
-4,739		2 Other Income	0	0	0
<u>13,471</u>		Net Expenditure	<u>17,620</u>	<u>17,630</u>	<u>10</u>
	CE04	Street Lighting			
39,862		1 Premises-Related Expenditure	30,000	30,000	0
15,175		2 Supplies & Services	36,300	36,300	0
<u>55,037</u>		Net Expenditure	<u>66,300</u>	<u>66,300</u>	<u>0</u>
	CE30	Outdoor Sports and Recreation			
5,000		1 Supplies & Services	10,000	10,000	0
<u>5,000</u>		Gross Expenditure	<u>10,000</u>	<u>10,000</u>	<u>0</u>
-27,844		2 Other Income	-35,130	-28,900	6,230
<u>-22,844</u>		Net Expenditure	<u>-25,130</u>	<u>-18,900</u>	<u>6,230</u>
	CE33/	Royal Military Canal (including Ecology &			
	CE34	Habitat Maintenance (HLF))			
0		1 Employees	240	240	0
4,314		2 Premises-Related Expenditure	0	0	0
454		3 Supplies & Services	530	560	30
<u>4,768</u>		Gross Expenditure	<u>770</u>	<u>800</u>	<u>30</u>
-7,916		4 Other Income	-10,200	-10,200	0
<u>-3,148</u>		Net Expenditure	<u>-9,430</u>	<u>-9,400</u>	<u>30</u>

CE36 RMC Drainage Functions				
8,231	1 Premises-Related Expenditure	8,440	8,440	0
<u>8,231</u>	Net Expenditure	<u>8,440</u>	<u>8,440</u>	<u>0</u>
CE37 RMC - Bridge Painting				
22,040	1 Premises-Related Expenditure	22,480	22,480	0
<u>22,040</u>	Net Expenditure	<u>22,480</u>	<u>22,480</u>	<u>0</u>
CE38 Community Parks & Open Spaces				
20,144	1 Premises-Related Expenditure	0	0	0
406,623	2 Supplies & Services	445,990	439,410	-6,580
193,933	3 Third Party Payments	216,150	212,670	-3,480
<u>50,300</u>	4 Contributions to Provisions	<u>50,300</u>	<u>52,200</u>	<u>1,900</u>
671,000	Gross Expenditure	712,440	704,280	-8,160
-26,089	5 Other Income	-23,160	-23,160	0
<u>644,911</u>	Net Expenditure	<u>689,280</u>	<u>681,120</u>	<u>-8,160</u>
CE40 Off-Street Parking				
19,535	1 Premises-Related Expenditure	16,540	17,030	490
79,456	2 Supplies & Services	67,620	77,770	10,150
<u>119,175</u>	3 Third Party Payments	<u>123,160</u>	<u>130,830</u>	<u>7,670</u>
218,167	Gross Expenditure	207,320	225,630	18,310
-1,131,479	4 Other Income	-979,150	-1,064,150	-85,000
<u>-913,312</u>	Net Expenditure	<u>-771,830</u>	<u>-838,520</u>	<u>-66,690</u>
Key Variances from Original Budget 2016/17 to Original Budget 2017/18				
	2 Approved Budget Strategy Growth (Aldi Car Park payment)			10,000
	4 Approved Budget Strategy Savings - Increase in Parking Income and Residents Permits			-85,000
CE45 On-Street Parking Enforcement				
14,852	1 Premises-Related Expenditure	29,200	26,200	-3,000
49,560	2 Supplies & Services	68,340	70,910	2,570
<u>239,480</u>	3 Third Party Payments	<u>259,620</u>	<u>264,520</u>	<u>4,900</u>
303,893	Gross Expenditure	357,160	361,630	4,470
-556,835	4 Other Income	-491,000	-503,000	-12,000
<u>-252,943</u>	Net Expenditure	<u>-133,840</u>	<u>-141,370</u>	<u>-7,530</u>
Key Variances from Original Budget 2016/17 to Original Budget 2017/18				
	4 Approved Budget Strategy Savings - Increase in Parking Income			-15,000
CE52 Public Toilets				
35,576	1 Supplies & Services	40,220	39,720	-500
<u>35,576</u>	Gross Expenditure	<u>40,220</u>	<u>39,720</u>	<u>-500</u>
-1,886	2 Other Income	-7,900	-7,800	100
<u>33,690</u>	Net Expenditure	<u>32,320</u>	<u>31,920</u>	<u>-400</u>

CG80 Coast Protection				
15,604	1 Premises-Related Expenditure	32,470	32,470	0
12	2 Supplies & Services	500	500	0
4,681	3 Third Party Payments	15,000	15,000	0
<u>20,297</u>	Gross Expenditure	<u>47,970</u>	<u>47,970</u>	<u>0</u>
-261,947	4 Other Income	-270,810	-270,810	0
<u>-241,650</u>	Net Expenditure	<u>-222,840</u>	<u>-222,840</u>	<u>0</u>
CG85 Shoreline Management				
10,138	1 Premises-Related Expenditure	9,010	9,010	0
10,138	Gross Expenditure	9,010	9,010	0
-75,885	2 Other Income	-60,870	-64,170	-3,300
<u>-65,747</u>	Net Expenditure	<u>-51,860</u>	<u>-55,160</u>	<u>-3,300</u>
CG90 Flood Defence & Land Drainage				
16,551	1 Premises-Related Expenditure	13,330	12,330	-1,000
3,269	2 Supplies & Services	2,320	2,320	0
<u>19,820</u>	Net Expenditure	<u>15,650</u>	<u>14,650</u>	<u>-1,000</u>
CG97 Flood Repair & Renew				
7,802	1 Supplies & Services	0	0	0
7,802	Gross Expenditure	0	0	0
-8,778	2 Other Income	0	0	0
<u>-976</u>	Net Expenditure	<u>0</u>	<u>0</u>	<u>0</u>
DA10 Building Control				
27	1 Supplies & Services	1,680	1,680	0
27	Gross Expenditure	1,680	1,680	0
-266,517	2 Other Income	-238,940	-238,940	0
<u>-266,490</u>	Net Expenditure	<u>-237,260</u>	<u>-237,260</u>	<u>0</u>
EA11 Leas Bandstand				
9,754	1 Supplies & Services	10,260	8,760	-1,500
9,754	Gross Expenditure	10,260	8,760	-1,500
-6,000	2 Other Income	-6,160	-6,160	0
<u>3,754</u>	Net Expenditure	<u>4,100</u>	<u>2,600</u>	<u>-1,500</u>
EA12 Hythe Beach Chalets				
13,200	1 Supplies & Services	0	0	0
<u>13,200</u>	Net Expenditure	<u>0</u>	<u>-8,800</u>	<u>-8,800</u>
EB02 Mountfield Industrial Estate				
-15,001	1 Other Income	-76,030	-76,030	0
<u>-15,001</u>	Net Expenditure	<u>-76,030</u>	<u>-76,030</u>	<u>0</u>

HH51 Lifeline Facilities				
676,579	1 Employees	627,250	601,830	-25,420
114	2 Premises-Related Expenditure	0	0	0
10,909	3 Transport-Related Expenditure	10,380	10,440	60
65,550	4 Supplies & Services	77,610	94,050	16,440
10,650	5 Third Party Payments	12,120	12,380	260
<u>763,802</u>	Gross Expenditure	<u>727,360</u>	<u>718,700</u>	<u>-8,660</u>
-878,195	6 Other Income	-884,360	-884,360	0
<u>-114,393</u>	Net Expenditure	<u>-157,000</u>	<u>-165,660</u>	<u>-8,660</u>

Key Variances from Original Budget 2016/17 to Original Budget 2017/18

1 Approved Budget Strategy Savings (removal of post)	-13,000
4 Approved Budget Strategy Growth (system maintenance costs)	20,000

Administration

2015/16 Actual		2016/17 Original Budget	2017/18 Original Budget	Variances
£		£	£	£
	GM18 Property Handymen			
0	1 Employees	0	54,740	54,740
0	2 Supplies & Services	0	24,430	24,430
<u>0</u>	Net Expenditure	<u>0</u>	<u>79,170</u>	<u>79,170</u>

Key Variances from Original Budget 2016/17 to Original Budget 2017/18

1 Budget virement from Property Holding codes	54,740
2 Budget virement from Property Holding codes	24,430

GM21 Building Control				
262,312	1 Employees	232,990	240,190	7,200
4,313	2 Transport-Related Expenditure	3,850	3,850	0
10,044	3 Supplies & Services	18,170	15,540	-2,630
5,350	4 Third Party Payments	4,850	4,970	120
<u>282,019</u>	Gross Expenditure	<u>259,860</u>	<u>264,550</u>	<u>4,690</u>
-369	5 Other Income	-1,100	-1,100	0
<u>281,650</u>	Net Expenditure	<u>258,760</u>	<u>263,450</u>	<u>4,690</u>

GM23 Parking Services				
79,119	1 Employees	85,860	98,630	12,770
990	2 Transport-Related Expenditure	2,550	1,850	-700
5,695	3 Supplies & Services	6,860	6,740	-120
1,350	4 Third Party Payments	0	2,500	2,500
<u>87,153</u>	Net Expenditure	<u>95,270</u>	<u>109,720</u>	<u>14,450</u>

Key Variances from Original Budget 2016/17 to Original Budget 2017/18

1 Post regrade	
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GM24 Handyman Service				
43,980	1 Employees	48,230	49,980	1,750
4,539	2 Transport-Related Expenditure	6,850	6,890	40
3,690	3 Supplies & Services	4,680	4,580	-100
0	4 Third Party Payments	2,420	0	-2,420
<u>52,208</u>	Net Expenditure	<u>62,180</u>	<u>61,450</u>	<u>-730</u>

GM25 Grounds Maintenance Contract Management

64,344	1 Employees	68,310	72,360	4,050
4,125	2 Transport-Related Expenditure	3,500	3,500	0
1,439	3 Supplies & Services	1,370	1,380	10
4,000	4 Third Party Payments	2,420	2,500	80
<u>73,908</u>	Net Expenditure	<u>75,600</u>	<u>79,740</u>	<u>4,140</u>

GM31 Engineers

143,998	1 Employees	203,240	91,470	-111,770
1,731	2 Transport-Related Expenditure	1,680	2,300	620
7,056	3 Supplies & Services	21,170	39,810	18,640
9,360	4 Third Party Payments	6,060	2,500	-3,560
<u>162,145</u>	Gross Expenditure	<u>232,150</u>	<u>136,080</u>	<u>-96,070</u>
-434	5 Other Income	-660	0	660
<u>161,711</u>	Net Expenditure	<u>231,490</u>	<u>136,080</u>	<u>-95,410</u>

Key Variances from Original Budget 2016/17 to Original Budget 2017/18

1 Approved Budget Strategy Savings and Service Restructure	-70,000
1 Budget virement within Engineers - Professional fees and advice costs	-40,000
3 Approved Budget Strategy Savings / Budget virement within Engineers - Professional fees and advice costs	20,000

GM32 Property Services

236,731	1 Employees	248,590	250,680	2,090
4,775	2 Transport-Related Expenditure	3,980	3,980	0
6,593	3 Supplies & Services	5,770	6,470	700
0	4 Third Party Payments	7,270	7,510	240
<u>248,099</u>	Gross Expenditure	<u>265,610</u>	<u>268,640</u>	<u>3,030</u>
-610	5 Other Income	0	0	0
<u>247,490</u>	Net Expenditure	<u>265,610</u>	<u>268,640</u>	<u>3,030</u>

GM39 Commercial & Technical Services

72,439	1 Employees	86,620	91,550	4,930
0	2 Transport-Related Expenditure	250	0	-250
151	3 Supplies & Services	860	910	50
0	4 Third Party Payments	1,220	1,230	10
<u>72,590</u>	Net Expenditure	<u>88,950</u>	<u>93,690</u>	<u>4,740</u>

Holding

2015/16 Actual £		2016/17 Original Budget £	2017/18 Original Budget £	Variances £
	GE01 Grounds Maintenance			
1,105,885	1 Employees	1,020,310	1,112,940	92,630
46,413	2 Premises-Related Expenditure	49,470	46,970	-2,500
130,628	3 Transport-Related Expenditure	131,690	132,800	1,110
228,074	4 Supplies & Services	201,490	192,980	-8,510
13,350	5 Third Party Payments	14,540	6,240	-8,300
<u>1,524,350</u>	Gross Expenditure	<u>1,417,500</u>	<u>1,491,930</u>	<u>74,430</u>
<u>-233,964</u>	6 Other Income	<u>-274,750</u>	<u>-242,730</u>	<u>32,020</u>
<u>1,290,386</u>	Net Expenditure	<u>1,142,750</u>	<u>1,249,200</u>	<u>106,450</u>
	<i>Key Variances from Original Budget 2016/17 to Original Budget 2017/18</i>			
	1 Budget transfer - Grow Our Own Trainees			29,700
	1 Employee Costs including Increments and Pension			52,650
	1 Service Restructure			11,470
	6 Approved Budget Strategy Growth - Reduction to Kent County Council Income for Grasscutting.			32,000
	GE05 Charity Areas			
156,311	1 Employees	177,550	186,620	9,070
7,248	2 Transport-Related Expenditure	9,510	8,600	-910
7,294	3 Supplies & Services	13,950	14,130	180
<u>170,853</u>	Gross Expenditure	<u>201,010</u>	<u>209,350</u>	<u>8,340</u>
<u>-250</u>	4 Other Income	<u>0</u>	<u>0</u>	<u>0</u>
<u>170,603</u>	Net Expenditure	<u>201,010</u>	<u>209,350</u>	<u>8,340</u>
	GE06 Royal Military Canal			
55,669	1 Employees	65,680	65,850	170
17	2 Premises-Related Expenditure	5,000	5,000	0
2,265	3 Transport-Related Expenditure	5,330	4,380	-950
7,572	4 Supplies & Services	14,720	14,780	60
<u>65,524</u>	Net Expenditure	<u>90,730</u>	<u>90,010</u>	<u>-720</u>
	GE07 Toilet Cleaning			
64,708	1 Employees	70,000	72,680	2,680
15,430	2 Premises-Related Expenditure	14,250	16,000	1,750
6,709	3 Transport-Related Expenditure	9,240	9,310	70
17,696	4 Supplies & Services	16,780	16,870	90
<u>104,543</u>	Net Expenditure	<u>110,270</u>	<u>114,860</u>	<u>4,590</u>
	GE08 Pump Maintenance Crew			
32,943	1 Employees	35,880	37,560	1,680
8,330	2 Transport-Related Expenditure	6,700	5,390	-1,310
36,082	3 Supplies & Services	39,330	38,240	-1,090
<u>77,355</u>	Gross Expenditure	<u>81,910</u>	<u>81,190</u>	<u>-720</u>
<u>-68,525</u>	4 Other Income	<u>-72,340</u>	<u>-72,340</u>	<u>0</u>
<u>8,830</u>	Net Expenditure	<u>9,570</u>	<u>8,850</u>	<u>-720</u>

GX00 Civic Centre				
292,451	1 Premises-Related Expenditure	275,950	252,080	-23,870
11,995	2 Supplies & Services	15,820	15,960	140
4,759	3 Third Party Payments	3,460	3,460	0
<u>309,205</u>	Gross Expenditure	<u>295,230</u>	<u>271,500</u>	<u>-23,730</u>
-67,280	4 Other Income	-111,000	-111,000	0
<u>241,924</u>	Net Expenditure	<u>184,230</u>	<u>160,500</u>	<u>-23,730</u>

Key Variances from Original Budget 2016/17 to Original Budget 2017/18

1 Budget Virement to Property Holding codes	-25,070
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GX01 3/5 Shorncliffe Road				
36,266	1 Premises-Related Expenditure	32,580	0	-32,580
806	2 Supplies & Services	2,040	0	-2,040
723	3 Third Party Payments	1,400	0	-1,400
<u>37,796</u>	Gross Expenditure	<u>36,020</u>	<u>0</u>	<u>-36,020</u>
-60,138	4 Other Income	-32,140	0	32,140
<u>-22,342</u>	Net Expenditure	<u>3,880</u>	<u>0</u>	<u>-3,880</u>

GX05 Hawkinge Depot				
2,195	1 Premises-Related Expenditure	2,990	2,840	-150
112	2 Supplies & Services	560	560	0
<u>2,307</u>	Net Expenditure	<u>3,550</u>	<u>3,400</u>	<u>-150</u>

GX06 Oss-New Romney				
2,535	1 Premises-Related Expenditure	2,950	2,440	-510
125	2 Supplies & Services	720	720	0
0	3 Third Party Payments	280	280	0
<u>2,659</u>	Net Expenditure	<u>3,950</u>	<u>3,440</u>	<u>-510</u>

GX10 Public Toilets				
92,702	1 Premises-Related Expenditure	109,710	88,490	-21,220
<u>92,702</u>	Net Expenditure	<u>109,710</u>	<u>88,490</u>	<u>-21,220</u>

Key Variances from Original Budget 2016/17 to Original Budget 2017/18

1 Budget Virement to Property Holding codes	-21,430
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GX20 Parks & Open Spaces Buildings				
25,318	1 Premises-Related Expenditure	39,520	32,250	-7,270
506	2 Supplies & Services	0	0	0
<u>25,824</u>	Gross Expenditure	<u>39,520</u>	<u>32,250</u>	<u>-7,270</u>
-25	3 Other Income	0	0	0
<u>25,799</u>	Net Expenditure	<u>39,520</u>	<u>32,250</u>	<u>-7,270</u>

Key Variances from Original Budget 2016/17 to Original Budget 2017/18

1 Budget Virement to Property Holding codes	-7,320
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GX21 Royal Military Canal Buildings				
4,770	1 Premises-Related Expenditure	5,770	5,780	10
<u>4,770</u>	Net Expenditure	<u>5,770</u>	<u>5,780</u>	<u>10</u>
GX22 Hythe Beach Huts				
454	1 Premises-Related Expenditure	0	0	0
<u>454</u>	Net Expenditure	<u>0</u>	<u>0</u>	<u>0</u>
GX23 Bandstand				
1,380	1 Premises-Related Expenditure	2,570	2,590	20
<u>1,380</u>	Net Expenditure	<u>2,570</u>	<u>2,590</u>	<u>20</u>
GX24 Sports & Recreation Buildings				
27,198	1 Premises-Related Expenditure	23,310	20,350	-2,960
0	2 Supplies & Services	260	260	0
<u>27,198</u>	Gross Expenditure	<u>23,570</u>	<u>20,610</u>	<u>-2,960</u>
0	3 Other Income	-6,870	-6,870	0
<u>27,198</u>	Net Expenditure	<u>16,700</u>	<u>13,740</u>	<u>-2,960</u>
GX25 Charity Parks & Open Spaces				
38,713	1 Premises-Related Expenditure	40,460	33,220	-7,240
536	2 Supplies & Services	0	0	0
<u>39,249</u>	Net Expenditure	<u>40,460</u>	<u>33,220</u>	<u>-7,240</u>
GX27 Hythe Swimming Pool				
141,578	1 Premises-Related Expenditure	117,930	112,290	-5,640
1,378	2 Supplies & Services	0	0	0
<u>142,957</u>	Net Expenditure	<u>117,930</u>	<u>112,290</u>	<u>-5,640</u>
Key Variances from Original Budget 2016/17 to Original Budget 2017/18				
	1 Budget Virement to Property Holding codes			-5,830
GX30 Car Parks				
201,956	1 Premises-Related Expenditure	196,240	193,440	-2,800
<u>201,956</u>	Gross Expenditure	<u>196,240</u>	<u>193,440</u>	<u>-2,800</u>
-25	2 Other Income	0	0	0
<u>201,931</u>	Net Expenditure	<u>196,240</u>	<u>193,440</u>	<u>-2,800</u>
GX40 Prog Planned Maintenance				
61,773	1 Premises-Related Expenditure	106,800	106,800	0
<u>61,773</u>	Net Expenditure	<u>106,800</u>	<u>106,800</u>	<u>0</u>

GX50 Cemeteries Buildings				
9,682	1 Premises-Related Expenditure	9,460	8,690	-770
<u>9,682</u>	Net Expenditure	<u>9,460</u>	<u>8,690</u>	<u>-770</u>
GX51 Oxenden Road Depot				
6,596	1 Premises-Related Expenditure	6,130	5,930	-200
386	2 Supplies & Services	200	200	0
<u>6,982</u>	Net Expenditure	<u>6,330</u>	<u>6,130</u>	<u>-200</u>
GX52 Mountfield Rd Depot				
7,180	1 Premises-Related Expenditure	15,370	15,390	20
128	2 Supplies & Services	130	130	0
<u>7,308</u>	Gross Expenditure	<u>15,500</u>	<u>15,520</u>	<u>20</u>
-25	3 Other Income	0	0	0
<u>7,283</u>	Net Expenditure	<u>15,500</u>	<u>15,520</u>	<u>20</u>
GX53 Misc Corporate Property				
8,355	1 Premises-Related Expenditure	18,450	15,210	-3,240
8,919	2 Supplies & Services	10,000	10,000	0
<u>17,274</u>	Gross Expenditure	<u>28,450</u>	<u>25,210</u>	<u>-3,240</u>
-178,358	3 Other Income	-178,000	-183,770	-5,770
<u>-161,084</u>	Net Expenditure	<u>-149,550</u>	<u>-158,560</u>	<u>-9,010</u>
Key Variances from Original Budget 2016/17 to Original Budget 2017/18				
	1 Budget Virement to Property Holding codes			-3,250
GX54 Christchurch Tower				
403	1 Premises-Related Expenditure	400	420	20
<u>403</u>	Net Expenditure	<u>400</u>	<u>420</u>	<u>20</u>
GX55 Ross Depot & Murf				
9,529	1 Premises-Related Expenditure	13,740	13,890	150
1,330	2 Supplies & Services	3,260	3,090	-170
<u>10,859</u>	Gross Expenditure	<u>17,000</u>	<u>16,980</u>	<u>-20</u>
-2,325	3 Other Income	0	0	0
<u>8,534</u>	Net Expenditure	<u>17,000</u>	<u>16,980</u>	<u>-20</u>
GX56 Fishermans Beach				
800	1 Supplies & Services	0	0	0
<u>800</u>	Net Expenditure	<u>0</u>	<u>0</u>	<u>0</u>
GX60 Mountfield Industrial Estate				
8,681	1 Premises-Related Expenditure	4,970	4,350	-620
258	2 Supplies & Services	130	130	0
<u>8,939</u>	Net Expenditure	<u>5,100</u>	<u>4,480</u>	<u>-620</u>

GX69 Miscellaneous Commercial Property				
<u>21</u>	1 Premises-Related Expenditure	<u>350</u>	<u>350</u>	<u>0</u>
<u>21</u>	Net Expenditure	<u>350</u>	<u>350</u>	<u>0</u>
GX79 Misc Leisure Prop (Non-Op)				
<u>70</u>	1 Premises-Related Expenditure	<u>3,110</u>	<u>3,050</u>	<u>-60</u>
<u>70</u>	Net Expenditure	<u>3,110</u>	<u>3,050</u>	<u>-60</u>
GX89 Miscellaneous Agricultural Property				
<u>0</u>	1 Premises-Related Expenditure	<u>100</u>	<u>100</u>	<u>0</u>
<u>0</u>	Net Expenditure	<u>100</u>	<u>100</u>	<u>0</u>
GX99 Misc Vacant Land & Buildings				
<u>265</u>	1 Premises-Related Expenditure	<u>1,080</u>	<u>1,080</u>	<u>0</u>
<u>265</u>	Net Expenditure	<u>1,080</u>	<u>1,080</u>	<u>0</u>